



**Board Resolution No. 2021-08-101**  
**August 26, 2021**

**RECOGNIZING GARY L. TURCK**  
**BOARD OF DIRECTORS**  
**2006 - 2021**

Whereas, Gary L. Turck was first appointed as a voting member to the Development Authority of the North Country Board of Directors on September 5, 2006 by Lewis County, and

Whereas, Mr. Turck was reappointed by Lewis County to serve an additional 3 terms on the Authority's Board of Directors representing not only the people of Lewis County, but equally the people of Jefferson and St. Lawrence Counties and the City of Watertown, and

Whereas, Mr. Turck served as Board Secretary from April 2010 to March 2011, Vice-Chairman from April 2011 to March 2015, and Chairman of the Board from April 2015 to March 2019, and

Whereas, Mr. Turck's background as a small business owner and committed public servant to Lewis County brought a unique and diverse approach to the multiple committees that Mr. Turck served including the Facilities, Finance & Budget, and Project Development Committee, and

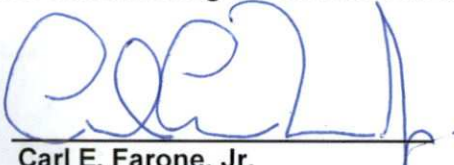
Whereas, over the course of Mr. Turck's 15-year tenure on the Authority Board, he facilitated the expansion of the regional solid waste management facility in Rodman; the expansion of the open access telecommunications network as a middle-mile solution across northern New York State; the creation of several regional revolving loan programs for tourism, value added agriculture and redevelopment; and the creation of approximately 1,800 units of rental housing with the second expansion of Fort Drum, and

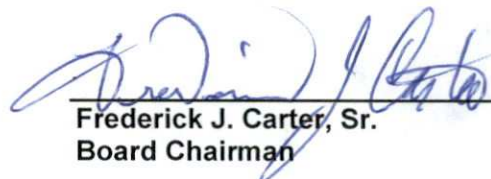
Whereas, through Mr. Turck's leadership he was a strong supporter of projects in Lewis County with the funding of an \$850,000 loan to Snow Belt Housing Company for the significant renovations to Mill Creek Apartments; the more than \$2.5 million in funding to bridge grants for the demolition of the buildings at the former Lyons Falls Pulp and Paper Mill; and the expansion of broadband connectivity within Lewis County, in addition to many other projects, and

Whereas, after 15 years of dedicated service on the Board of Directors of the Development Authority of the North Country, Mr. Turck has elected to step down at the end of his current term.

Now, therefore be it

**RESOLVED**, that the Development Authority of the North Country does hereby formally convey its most sincere gratitude to Gary L. Turck for 15 years of dedicated service in advancing the interests of the North Country.

  
Carl E. Farone, Jr.  
Executive Director

  
Frederick J. Carter, Sr.  
Board Chairman



**Board Resolution No. 2021-08-102**  
**August 26, 2021**

**ACCESS CONTROL PLAN  
WARNECK PUMP STATION AND  
MATERIALS MANAGEMENT FACILITIES  
REVISION**

Whereas, the Development Authority of the North Country operates According to the Board authorized policies and administrative guidelines as may be adopted and amended by the Authority's Board of Directors, and

Whereas, the Authority is required to comply with the New York State Public Employer Workplace Violence Prevention Law that took effect April 29, 2009, and the Authority's Workplace Violence Prevention Policy that was adopted August 20, 2009 pursuant to **Resolution No. 2009-08-02**, and

Whereas, to assist in the compliance with these requirements, the Authority established an Access Control Plan that describes methods, procedures, and measures to be used by the Authority to establish physical and personal control measures and prevent loss, damage or compromise of assets and interruption of business activities at the Warneck Pump Station, Materials Management Facility, and Recycling Transfer Station. This access plan only applies to facilities that are owned by the Authority; as such leased space is not included, and

Whereas, pursuant to **Resolution No. 2011-02-01** the Development Authority of the North Country's Access Control Plan for the Warneck Pump Station and the Solid Waste Management Facility were last revised, and

Whereas, it is necessary for Executive Management to periodically review and update administrative documents to accurately reflect current requirements.

Now, therefore be it

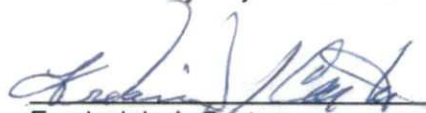
**RESOLVED**, that the Development Authority of the North County does hereby authorize the Executive Director to implement the Access Control Plan for the Warneck Pump Station, Materials Management Facilities and the Recycling Transfer Station attached hereto and incorporated into this Resolution, effective August 26, 2021.

Motion by: A. Calligaris  
Seconded by: M. Murray

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-102 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.



Frederick J. Carter  
Board Chairman

# Development Authority of the North Country Governance Policies

Subject: Access Control Plan  
Adopted: August 26, 2021  
Resolution: 2021-08-102



## ACCESS CONTROL PLAN FOR THE WARNECK PUMP STATION AND MATERIALS MANAGEMENT FACILITIES

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## **SECTION 1.0 PURPOSE**

This Access Control Plan has been developed for the Warneck Pump Station (WPS), Materials Management Facility (MMF), and the Recycling Transfer Station (RTS) in order to comply with: 1) the New York State Public Employer Workplace Violence Prevention Law that went into effect on March 4, 2007, with final regulations that took effect April 29, 2009; and 2) The Development Authority of the North Country's (Authority) Workplace Violence Prevention Policy by Resolution No. 2009-08-02 on August 20, 2009.

This Access Control Plan describes the methods, procedures, and measures to be used by the Authority to establish physical and personal control measures and prevent loss, damage or compromise of assets and interruption of business activities at the WPS, MMF, and RTS. This access plan only applies to facilities that are owned by the Authority; as such leased space is not included.

## **SECTION 2.0 MANAGEMENT CONTROLS**

### **2.1 Risk Assessment**

As part of the Authority's Workplace Violence Prevention Policy, each division completes a Workplace Security Checklist. These checklists are completed annually by division directors. The results of the checklist are compiled by the Authority's Director of Human Resources and reviewed by the Authority's Safety Committee for recommended actions.

### **2.2 Preparation Access Control Plan**

A person knowledgeable with the access features at the facilities will prepare, as well as maintain, the Access Control Plan. Once the plan is completed, it will be maintained in OnBase. This Access Control Plan is to be made accessible to all employees and coordinated with local law enforcement. This document will be reviewed and updated annually or when a task is added or changed.

## **SECTION 3.0 WORKPLACE VIOLENCE PREVENTION TRAINING**

Workplace Violence Prevention Training must be provided to all employees and a record must be kept of such training. This training must address the following topics:

1. Components of access control plan
2. Engineering controls instituted at the workplace
3. Work practice controls instituted at the workplace
4. Techniques to use in potentially volatile situations
5. How to anticipate/read behavior
6. Procedures to follow after an incident
7. Periodic refresher for on-site procedures
8. Recognizing substance abuse/paraphernalia

## **SECTION 4.0 FLOOR PLAN, EVACUATION PLAN**

Emergency evacuation plans shall be posted near the exits of all offices and work areas at the WPS, MMF, and RTS. These plans show the general layout of the building floor plan and locations of exits, fire extinguishers, and pull stations.

All facilities shall have documented procedures for employees to follow in the event of an emergency situation and/or evacuation. Procedures and gathering points are included in the Health and Safety Manual reviewed by all employees. An annual evacuation drill shall be performed to ensure employee preparedness should an emergency situation arise.

## **SECTION 5.0 ENGINEERING CONTROLS**

### **5.1 Warneck Pump Station Engineering Controls**

With the exception of the front parking area, the WPS perimeter is completely enclosed with security fencing, having only one power entry gate. The access gate is kept closed at the facility. Access to the main entrance door at the WPS is controlled through a magnetic lock keypad. Personal codes are specific to employees, allowing for monitoring of access to the facility after business hours. Other doors are locked and the Water Quality Lead Operator maintains a list of employees that have been assigned a key to the facility.

The parking lot is well lit from sunset to sunrise. A closed circuit monitor located inside the administrative office displays the parking lot. The building is equipped with magnetic door closures, as well as motion detectors in the SCADA room and the operator room which will set off the alarm once the security system is activated. The first employee to arrive and last employee to leave at the end of business hours is responsible for activating the security control panel located at the main entrance to the facility. Once the system is activated, it will automatically call Rapid Response Monitoring of Syracuse, who is sub-contracted by Alltech Integrations Inc. when an alarm is triggered. Rapid Response will then dispatch emergency services based on our emergency call protocol and the type of alarm.

To enhance current facility controls, security video cameras have been added to the facility. These cameras are capable of recording activities at the site and are positioned to monitor critically sensitive areas.

### **5.2 MMF Engineering Controls**

The Access Control Facility (ACF) / Operations & Maintenance (O&M) buildings at the MMF have electronic door locks at all entrance points and alarm panel touch pads inside the main entrance at each facility. The alarm touch pads require personal codes to access the facility. Employees are given access by the Division Director and the Lead Mechanic manages the day-to-day oversight of the system. The Lead Mechanic will maintain a list of personnel that have been provided with keys or access codes. The personal codes allow for tracking which employees enter buildings after business hours. Select employees, designated by the Division Director, possess keys to override the electronic key pads in case of malfunction. Security Plus is automatically notified when an alarm is set off and dispatches the appropriate emergency services.

The facility has a power entry gate to control vehicle access at the entrance to the facility on Route 177. This gate is open during business hours. Personnel working after hours are able to exit the facility by driving up to the gate which will automatically open and close after they

have exited the site. The last employee leaving the O&M building activates the security system. The parking lot is well lit between sunset and sunrise.

To enhance current facility controls, security video cameras are located throughout the facility. These cameras record activity at the site and are positioned to monitor critically sensitive areas.

### **5.3 RTS Engineering Controls**

The RTS has several buildings including a main office building which includes a shop and maintenance area, processing/operations building, and cold storage buildings. When the facility is operational there are two to three employees that typically work at the facility. These employees operate equipment including the loader that feeds the compactor and a book de-binding machine; and perform office work on computers located in the main office building. The main office building is equipped with two electronic door locks and keypads: one is located at the front main entrance door and one is located on the side door. There is no security alarm. Employees are given access by the Division Director and the Lead Mechanic manages the day-to-day oversight of the system. The Lead Mechanic will maintain a list of personnel that have been provided with keys or access codes. The personal codes allow for tracking which employees enter buildings after business hours.

The facility has a simple access gate at the main entrance to prevent vehicular traffic after hours. This gate is open during business hours. The first employee entering the facility opens the gate and the last employee leaving the facility closes the gate, which is locked with a padlock. There is no parking lot lighting and minimal lighting around the buildings and entrance doors.

To enhance current facility controls, four security video cameras are located throughout the facility. These cameras record activity at the site and are positioned to monitor critically sensitive areas.

## **SECTION 6.0 WORK PRACTICE CONTROLS**

Most employees should have only a computer, paperwork, and basic office supplies on their desk. Files containing sensitive information should not be left unattended on desks, especially over night. Warneck Pump Station and MMF facilities use an internal phone system as a means of secure communication among personnel of the Authority. Communication at the RTS is via cell phones only.

Office, shop, or other working areas should not have obstructed exits; any slight obstruction must be removed. Emergency phone numbers for 911 and Verisk 3E are posted near phones.

## **SECTION 7.0 PUBLIC ACCESS CONTROLS**

### **7.1 Warneck Pump Station Public Access Controls**

Visitors (all Authority and non-Authority employees) must use the main secure entrance that is opened electronically by the Administrative Associate, upon the visitor announcing themselves through the intercom placed by the door. There is a reception area, there is a glass partition separating visitors from the Administrative Associate. Employees receiving visitors shall notify the Administrative Associate in advance. The Administrative Associate will maintain a log of visitors entering the facility which will include the visitor's name, date, time of arrival/departure.

Visitors, other than Authority employees, shall be escorted around and out of the facility by Authority personnel, when appropriate.

## **7.2 MMF Public Access Controls**

All visitors must sign in at the ACF upon arrival. Visitors and non-regular vendors shall be escorted around the facility, as appropriate. Authority staff at the Access Control Facility shall maintain a log of visitors entering the facility which will include the visitor's name, date, time of arrival and departure.

The shop/maintenance bay areas are not climate controlled and during summer, the overhead doors are kept open during the work day. This creates an unmanned, open area for unauthorized access into the O&M Building. There is an entrance vestibule between the shop and O&M Building. The door from the shop area has been retrofitted with a lock and keyless entry touch pad similar to the main entrance door. This will prevent unauthorized access into the O&M Building from the shop area.

## **7.3 RTS Public Access Controls**

All visitors must sign in at the RTS upon arrival. Visitors and non-regular vendors shall be escorted around the facility, as appropriate. Authority staff at the RTS shall maintain a log of visitors entering the facility which will include the visitor's name, date, time of arrival and departure.

The shop and process areas are not climate controlled and the overhead doors are kept open during the work day. This creates an unmanned, open area for unauthorized access into the RTS Building. These shop doors are closed during the winter and all doors are closed during off hours. Given the limited staff that work at the facility and number of visitors, leaving these doors open during work hours has not created any security issues at the facility that would warrant capital expenditures to install engineering controls.

Revision Date: July 24, 2021

Revision Date: June 22, 2010

Revision Date: February 17, 2011; Resolution No. 2011-02-01

Revision Date: October 28, 2014



**Board Resolution No. 2021-08-103**  
**August 26, 2021**

**AUTHORIZING TELECOMMUTING POLICY**

Whereas, the Development Authority of the North Country operates according to Board policies that are adopted and/or amended by the Board of Directors, as appropriate, and

Whereas, due to the global COVID-19 Pandemic, the Authority implemented telecommuting as a means necessary to continue operations and provide required services to our customers, and

Whereas, telecommuting of Authority staff has proven to be an efficient and effective means to meet Authority business needs, and

Whereas, Executive Management have drafted the attached Telecommuting Policy which establishes guidelines for the implementation of telecommuting arrangements with employees of the Authority whose job duties and responsibilities are suitable for telecommuting, and

Now, therefore be it

**RESOLVED, that the Development Authority of the North Country does hereby approve the attached Telecommuting Policy.**


Motion by: A. Calligaris

Seconded by: A. MacKinnon

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

**DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY**

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-103 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.

  
Frederick J. Carter  
Board Chairman



**Board Resolution No. 2021-08-104**  
**August 26, 2021**

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**AMENDMENT 1**  
**TECHNICAL SERVICES AGREEMENT**  
**VILLAGE OF TUPPER LAKE**  
**SHARED SERVICES RECORDS MANAGEMENT IMPROVEMENT**  
**PROJECT**

Whereas, pursuant to **Resolution No. 2018-20-132**, the Development Authority of the North Country (Authority) and the Village of Tupper Lake (Village) entered into an agreement dated December 28, 2018 for an amount not to exceed \$4,000 to provide grant writing services for a NYS Archives Local Government Records Management Improvement Fund (LGRMIF) application for a comprehensive records inventory shared services project with the Town of Tupper Lake, and

Whereas, the agreement stated that if the Village was awarded the grant, the agreement would be amended to include Phase 2 LGRMIF Project Support Services, including facilitation of project kick-off, progress and close-out meetings; grant administration such as MWBE reporting, disbursement requests, and final reporting; and review of final deliverables/reports from the Village's consultant, for a cost not to exceed \$11,000; a cost to be shared equally between the Village and Town of Tupper Lake, and

Whereas, the Authority completed and submitted the LGRMIF grant application in March 2020 and in July 2021 the Village was notified that their grant application was successful and the full grant would be awarded, and

Whereas, the original agreement for \$4,000 will be amended for an additional \$11,000, for a total not to exceed contract amount of \$15,000.

Now, therefore be it

**RESOLVED, that the Technical Services Agreement Amendment No. 1, by and between the Authority and the Village of Tupper Lake, is hereby approved. The Executive Director is hereby authorized and directed to execute said Agreement.**

Motion by: D. Mastascusa  
Seconded by: A. Calligaris

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-104 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.



Frederick J. Carter  
Board Chairman

**AMENDMENT 1**

**DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY  
TECHNICAL SERVICES AGREEMENT FOR  
SHARED SERVICES RECORDS MANAGEMENT IMPROVEMENT PROJECT**

**WITH THE**

**VILLAGE OF TUPPER LAKE**

Whereas, the Development Authority of the North Country (Authority) and the Village of Tupper Lake (Village) entered into an agreement dated December 28, 2018 for an amount not to exceed \$4,000 to provide grant writing services for a Local Government Records Management Improvement Fund (LGRMIF) application for a comprehensive records inventory shared services project with the Town of Tupper Lake, and

Whereas, the agreement stated that if the Village was awarded the grant, the agreement would be amended to include Phase 2 LGRMIF Project Support Services, including facilitation of project kick-off, progress and close-out meetings; grant administration such as MWBE reporting, disbursement requests, and final reporting; and review of final deliverables/reports from the Village's consultant, for a cost not to exceed \$11,000; a cost to be shared equally between the Village and Town of Tupper Lake, and

Whereas, the Authority completed and submitted the LGRMIF grant application in March 2020 and in July 2021 the Village was notified that their grant application was successful and the full grant would be awarded.

NOW, THEREFORE, the Authority and the Village agree to amend the technical services agreement as follows:

1. The Village agrees to pay the Authority an amount which will not exceed \$11,000 for Phase 2 services related to project support for the Village's LGRMIF records inventory project.

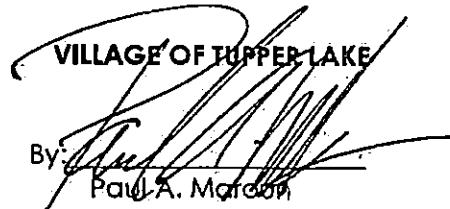
The return of one signed copy of this amendment, together with the formal resolution of approval, constitutes acceptance of this Amendment and shall be written authorization for the Authority to proceed with contract services up to the amount agreed upon.

All of the above is established by the signatures of the authorized representatives of the parties.

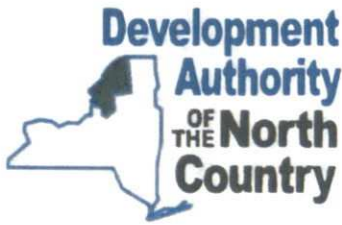
**DEVELOPMENT AUTHORITY  
OF THE NORTH COUNTRY**

By: \_\_\_\_\_  
Carl E. Farone, Jr.  
Executive Director

Date: \_\_\_\_\_, 2021

**VILLAGE OF TUPPER LAKE**  
  
By: \_\_\_\_\_  
Paul A. Maroon  
Mayor

Date: July 21, 2021



**Board Resolution No. 2021-08-105**  
**August 26, 2021**

**AMENDMENT 2**  
**TECHNICAL SERVICES AGREEMENT**  
**VILLAGE OF TUPPER LAKE**  
**SEWER SYSTEM IMPROVEMENT PROJECT**

Whereas, pursuant to **Resolution No. 2018-02-08** the Development Authority of the North Country (Authority) and the Village of Tupper Lake (Village) entered into an Agreement dated January 23, 2018 for an amount not to exceed \$25,000 to perform services related to a Sewer System Improvement Project, and

Whereas, pursuant to **Resolution No. 2020-08-99** the Authority entered into Amendment No. 1 on November 12, 2020 which extended the projected project completion from spring 2020 to December 2021 and increased the not to exceed costs by \$20,000, and

Whereas, this Amendment No. 2 will extend the projected project completion by four months to May 2022 and will result in an additional \$5,000 bringing the not to exceed services to \$50,000.

NOW THEREFORE, the Authority and the Village agrees to amend the amount of the agreement to \$50,000.

The return of one signed copy of this Amendment, together with the formal resolution of approval, constitutes acceptance of this Amendment and shall be written authorization for the Authority to proceed with contract services up to the amount agreed upon.

Now, therefore be it

**RESOLVED, that the Technical Services Agreement Amendment No. 2, by and between the Authority and the Village of Tupper Lake, is hereby approved. The Executive Director is hereby authorized and directed to execute said Agreement.**

Motion by: D. Mastascusa  
Seconded by: M. Murray

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-105 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.



Frederick J. Carter  
Board Chairman

**AMENDMENT 2**

**DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY  
TECHNICAL SERVICES AGREEMENT FOR  
SEWER SYSTEM CAPITAL IMPROVEMENT PROJECT**

**WITH THE**

**VILLAGE OF TUPPER LAKE**

Whereas, the Development Authority of the North Country (Authority) and the Village of Tupper Lake (Village) entered into an Agreement dated January 23, 2018 for an amount not to exceed \$25,000 and a projected project completion of spring 2020, to perform services related to a Sewer System Improvement Project, and

Whereas, Amendment No. 1 was executed on November 12, 2020 which extended the projected project completion to December 2021 and increased the not to exceed costs by \$20,000, and

Whereas, this Amendment will extend the projected project completion by four months to May 2022 and will result in an additional \$5,000 bringing the not to exceed services to \$50,000.

NOW THEREFORE, the Authority and the Village agrees to amend the amount of the agreement to \$50,000.

The return of one signed copy of this Amendment, together with the formal resolution of approval, constitutes acceptance of this Amendment and shall be written authorization for the Authority to proceed with contract services up to the amount agreed upon.

**DEVELOPMENT AUTHORITY  
OF THE NORTH COUNTRY**

**VILLAGE OF TUPPER LAKE**

By: \_\_\_\_\_

By: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_

Carl E. Farone, Jr.  
Executive Director

Paul Maroun  
Mayor



**Board Resolution No. 2021-08-106**  
**August 26, 2021**

**FINANCIAL ASSURANCE & TIP FEE REQUIREMENTS**  
**SOUTHERN EXPANSION**  
**MATERIALS MANAGEMENT DIVISION**

Whereas, the Development Authority of the North Country has recently completed a \$24 million landfill extension capital project located at the Materials Management Facility in Rodman, NY, and

Whereas, the landfill extension has an estimated capacity of 11.5 million tons and is expected to have a useful life of approximately 50 years, and

Whereas, the Development Authority has established reserves to ensure compliance with State and Federal regulations and provide capital as required to support the continue operations of the landfill in a safe and environmental sound manner. A schedule of Materials Management reserves as of June 30, 2021 with a narrative of the use of each reserve is attached as Appendix A, and

Whereas, pursuant to State and Federal regulations and to be fiscally responsible in its landfill operations, the Authority created financial assurance projections for the useful life of the landfill extension (2075) of the following reserves:

|                                       |            |
|---------------------------------------|------------|
| Replacement Reserve                   | Appendix B |
| Closure & Post Closure Reserve        | Appendix C |
| Capital Reserve & Wetlands Mitigation | Appendix D |
| Liner Reserve                         | Appendix E |

Whereas, upon completion of the financial assurance projections, the following transfers are recommended to adequately fund Materials Management reserves:

| <u>AMOUNT</u> | <u>FROM</u>         | <u>TO</u>       |
|---------------|---------------------|-----------------|
| \$2,200,000   | Unrestricted        | Closure Reserve |
| \$6,340,696   | Capital Reserve     | Closure Reserve |
| \$1,000,000   | Wetlands Mitigation | Liner Reserve   |
| \$2,300,000   | Unrestricted        | Liner Reserve   |

Whereas, upon completion of the financial assurance projections, effective January 1, 2022, the following tip fee contributions to reserves are recommended to adequately fund Materials Management reserves:

| <u>RESERVE</u> | <u>CURRENT CONTRIBUTION</u> | <u>RECOMMENDED CONTRIBUTION</u> | <u>INCREASE</u> |
|----------------|-----------------------------|---------------------------------|-----------------|
| Closure        | \$2.75                      | \$3.50                          | \$ .75          |
| Replacement    | \$1.00                      | \$5.00                          | \$4.00          |
| Liner          | \$0.00                      | \$6.00                          | \$6.00          |

Whereas, upon review of required reserve contributions and projected operating expenditures, it is recommended that effective January 1, 2022, the tipping fee for Municipal Solid Waste, construction and demolition waste, and ash be increased from \$46 per ton (\$44 after discount) to \$47 per ton.

Whereas, it is further recommended that the Tip Fee Stabilization fund be utilized to fund any deficits in funding operating expenditures and reserve contributions.

Now, upon the recommendation of Executive Management, be it therefore

**RESOLVED, by the Development Authority of the North Country that:**

1. The following reserve transfers to adequately fund Materials Management reserves are hereby approved:

| <u>AMOUNT</u> | <u>FROM</u>         | <u>TO</u>       |
|---------------|---------------------|-----------------|
| \$2,200,000   | Unrestricted        | Closure Reserve |
| \$6,340,696   | Capital Reserve     | Closure Reserve |
| \$1,000,000   | Wetlands Mitigation | Liner Reserve   |
| \$2,300,000   | Unrestricted        | Liner Reserve   |

2. Effective January 1, 2022, the tipping fee for municipal solid waste, construction and demolition waste, and ash shall increase to \$47 per ton. The Authority shall not offer a discount for municipal solid waste, construction and demolition waste, and ash.
3. Effective January 1, 2022, Reserve requirements (included in the tipping fees) shall be, per ton:

|             |        |
|-------------|--------|
| Closure     | \$3.50 |
| Replacement | \$5.00 |
| Liner       | \$6.00 |

4. Effective January 1, 2022, the Tip Fee Stabilization Reserve will be utilized to fund deficits in funding operating expenditures and reserve contributions.

Motion by: A. MacKinnon  
Seconded by: M. Murray

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-106 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.

  
\_\_\_\_\_  
Frederick J. Carter  
Board Chairman



**APPENDIX A**

| <b>RESERVE</b>        | <b>BALANCE<br/>6/30/21</b> | <b>COMMITMENTS</b> | <b>AVAILABLE<br/>BALANCE</b> |
|-----------------------|----------------------------|--------------------|------------------------------|
| Replacement           | \$5,310,013                | \$938,001          | \$4,372,012                  |
| Closure               | \$8,335,371                | \$1,038,748        | \$7,296,623                  |
| Post Closure          | \$7,380,222                | \$0                | \$7,380,222                  |
| Capital               | \$8,747,941                | \$2,407,245        | \$6,340,696                  |
| Wetlands Mitigation   | \$1,316,675                | \$0                | \$1,316,675                  |
| Liner Reserve         | \$7,000,000                | \$0                | \$7,000,000                  |
| Tip Fee Stabilization | \$4,427,488                | \$0                | \$4,427,488                  |
| Landfill Gas          | \$1,652,580                | \$300,000          | \$1,352,580                  |



## **Authority Reserve Narrative**

### **1. Materials Management:**

#### **a) Replacement Reserve**

- Balance @ 6/30/2021: \$5,310,013
- Reserve monies for new or replacement fleet and building improvements.
- Additions to the Replacement reserve, currently \$1.00 per ton, are based on annual review of equipment and expected replacement thereof.
- Withdrawals from the Reserve are based upon budgeted capital expenditures.
- As of June 30, 2021, capital appropriations of \$938k from the Replacement Reserve remain outstanding for various large equipment acquisitions, building repairs/replacements, waste heat recovery study, and litter fence replacement.

#### **b) Closure Reserve**

- Balance @ 6/30/2021: \$8,335,371
- State and Federal laws and regulation require that the Authority place a final cover on its Materials Management Facility landfill site when it stops accepting waste. Therefore, the Authority established a Closure Reserve for such capital expenditures.
- Additions to the Closure Reserve, currently \$2.75 per ton, are based on a financial model which is updated annually.
- Withdrawals from the Reserve are based on budgeted capital expenditures.
- As of June 30, 2021, capital appropriations of \$1.04 million from the Closure Reserve remain outstanding for Closure IV.

#### **c) Post Closure Reserve**

- Balance @ 6/30/2021: \$7,380,222
- State and Federal laws and regulation require that the Authority perform certain maintenance and monitoring functions at the Materials Management Facility landfill site for 30 years after closure. The Authority has established a Closure Reserve for such post closure costs.
- No additions are currently made to the Post Closure Reserve as interest earnings are sufficient to fully fund post closure costs. A financial model of the reserve is completed annually.
- Withdrawals from the Reserve will commence upon closure of the landfill.

#### **d) Capital Reserve**

- Balance @ 6/30/2021: \$8,747,941
- The Capital Reserve was established in 2006, after review by the Authority's Fiscal Advisor and Bond Counsel, and was intended to offset the costs of developing the Southern Expansion, Phase II, of the Landfill.
- Additions to the Capital Reserve, currently \$0.00 per ton, are made annually at the Board of Directors discretion.
- Withdrawals from the Capital Reserve are based on budgeted capital expenditures.
- As of June 30, 2021, commitments of \$2.4 million remain outstanding from the Capital Reserve to fund the Southern Expansion (\$1.42 million), Regional Transfer Stations (\$259k), Main Pump Station Upgrades (\$490k) and County Capital (\$239k).

# FY 2021-2022 MMF Reserves Update

## Board Meeting

August 26, 2021



- e) Wetlands Mitigation Reserve
  - Balance @ 6/30/2021: \$1,316,675
  - The Wetlands Mitigation Reserve was established for the performance of obligations required under the Department of the Army provisional Permit No. 1989-9811.
  
- f) Liner Reserve
  - Balance @ 6/30/2021: \$ 7,000,000
  - Reserve monies to construct cell liner at MMF.
  - Additions to the Liner reserve, currently \$0.00 per ton, are based on an annual review of anticipated liner construction costs based on existing landfill capacity and estimated annual tonnages.
  - Withdrawals from the Reserve are based upon budgeted capital expenditures.
  
- g) Tip Fee Stabilization Reserve
  - Balance @ 6/30/2021: \$4,427,488
  - The Tip Fee Stabilization Reserve was established in FYE 2009. The intent of the reserve is to provide for Tip Fee Stabilization in a period of increasing operating expenses.
  - Additions to the Tip Fee Stabilization Reserve, currently \$0.00 per ton, are made annually at the Board of Directors discretion.
  
- h) Landfill Gas Reserve
  - Balance @ 6/30/2021: \$1,652,580
  - The Landfill Gas Reserve was established to create a funding source for future Landfill Gas System upgrades which may be required.
  - Additions to the Landfill Gas Reserve, currently \$0.00 per ton, are made annually at the Board of Directors discretion.
  - Withdrawals from the Reserve are based upon budgeted capital expenditures.
  - As of June 30, 2021, commitments of \$300k remain outstanding from the Landfill Gas Reserve for LFG Wellfield Expansion Project.

## APPENDIX B

### DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY MATERIALS MANAGEMENT FACILITY REPLACEMENT RESERVE AS OF JUNE 30, 2021

**ASSUMPTIONS:**

0.72% INTEREST RATE/YEAR ON INVESTMENTS (Return on Current Holdings)  
 2.00% INFLATION RATE PER YEAR (11 Year Average CPI Change is 1.57%)  
 225,000 INCREASED TONNAGE/YEAR FY22-24  
 \$ 5,310,013 REPLACEMENT RESERVE BALANCE; June 30, 2021  
 \$ 1.00 TIP FEE CONTRIBUTION FY22  
 \$ 5.00 ASSUMED TIP FEE CONTRIBUTION FY23-25

**REPLACEMENT COSTS:**

|      |    |           |
|------|----|-----------|
| 2022 | \$ | 938,001   |
| 2023 | \$ | 1,590,000 |
| 2024 | \$ | 2,645,000 |
| 2025 | \$ | 745,000   |
| 2026 | \$ | 910,000   |

| DATE      |                   | <u>REPLACEMENT<br/>RESERVE</u> |
|-----------|-------------------|--------------------------------|
| 30-Jun-21 | RESERVE BALANCE   | \$ 5,310,013                   |
|           | REPLACEMENT COSTS | \$ (938,001)                   |
|           | TIP FEES          | \$ 168,750                     |
|           | INTEREST INCOME   | <u>\$ 31,934</u>               |
| 31-Mar-22 | PROJECTED BALANCE | \$ 4,572,696                   |
|           | REPLACEMENT COSTS | \$ (1,590,000)                 |
|           | TIP FEES          | \$ 1,125,000                   |
|           | INTEREST INCOME   | <u>\$ 25,525</u>               |
| 31-Mar-23 | PROJECTED BALANCE | \$ 4,133,222                   |
|           | REPLACEMENT COSTS | \$ (2,645,000)                 |
|           | TIP FEES          | \$ 1,125,000                   |
|           | INTEREST INCOME   | <u>\$ 14,765</u>               |
| 31-Mar-24 | PROJECTED BALANCE | \$ 2,627,987                   |
|           | REPLACEMENT COSTS | \$ (745,000)                   |
|           | TIP FEES          | \$ 1,125,000                   |
|           | INTEREST INCOME   | <u>\$ 17,608</u>               |
| 31-Mar-25 | PROJECTED BALANCE | \$ 3,025,594                   |
|           | REPLACEMENT COSTS | \$ (910,000)                   |
|           | TIP FEES          | \$ 1,125,000                   |
|           | INTEREST INCOME   | <u>\$ 19,282</u>               |
| 31-Mar-25 | PROJECTED BALANCE | <u><u>\$ 3,259,877</u></u>     |

**APPENDIX C**  
**DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY**  
**MATERIALS MANAGEMENT FACILITY**  
**CLOSURE/POST-CLOSURE PROJECTIONS**  
**AS OF JUNE 30, 2021**

**ASSUMPTIONS:**

|    |               |                                                                    |
|----|---------------|--------------------------------------------------------------------|
| #1 | 1.61%         | INTEREST RATE PER YEAR ON INVESTMENTS (Return on Current Holdings) |
|    | 2.00%         | INFLATION RATE PER YEAR (11 Year Average CPI Change is 1.57%)      |
| \$ | 294,000.00    | CAPPING COSTS PER ACRE (1/19/2021 B&L Memo)                        |
| \$ | 2.75          | CLOSING COST ALLOC. PER TON THROUGH 3/31/22                        |
| \$ | 3.50          | CLOSING COST ALLOC. PER TON THROUGH 3/31/27                        |
| \$ | 3.50          | CLOSING COST ALLOC. PER TON THROUGH 3/31/32                        |
| \$ | 3.50          | CLOSING COST ALLOC. PER TON THROUGH 3/31/37                        |
| \$ | 2.92          | CLOSING COST ALLOC. PER TON THROUGH 3/31/42                        |
| \$ | 2.92          | CLOSING COST ALLOC. PER TON THROUGH 3/31/47                        |
| \$ | 2.92          | CLOSING COST ALLOC. PER TON THROUGH 3/31/52                        |
| \$ | 2.92          | CLOSING COST ALLOC. PER TON THROUGH 3/31/57                        |
| \$ | 2.92          | CLOSING COST ALLOC. PER TON THROUGH 3/31/62                        |
| \$ | 2.92          | CLOSING COST ALLOC. PER TON THROUGH 3/31/67                        |
| \$ | 2.92          | CLOSING COST ALLOC. PER TON THROUGH 3/31/72                        |
| \$ | 2.92          | CLOSING COST ALLOC. PER TON THROUGH 3/31/75                        |
| \$ | 19,912,742.14 | POST CLOSURE BALANCE REQ. @ 3/31/2076                              |

| #2 CONSTRUCTION COSTS |                  |                      |                    |
|-----------------------|------------------|----------------------|--------------------|
| <u>DATE</u>           | <u>CAP ACRES</u> | <u>COST PER ACRE</u> | <u>TOTAL COSTS</u> |
| FY 2026               | 15.00 Closure 5  | \$ 318,235.06        | \$ 4,773,525.83    |
| FY 2028               | 15.66 Closure 6  | \$ 331,091.75        | \$ 5,184,896.82    |
| FY 2031               | 8.00 Closure 7   | \$ 351,357.22        | \$ 2,810,857.72    |
| FY 2037               | 10.00 Closure 8  | \$ 395,685.29        | \$ 3,956,852.91    |
| FY 2043               | 10.00 Closure 9  | \$ 445,605.91        | \$ 4,456,059.05    |
| FY 2047               | 10.00 Closure 10 | \$ 482,338.16        | \$ 4,823,381.62    |
| FY 2051               | 10.00 Closure 11 | \$ 522,098.34        | \$ 5,220,983.39    |
| FY 2056               | 10.00 Closure 12 | \$ 576,438.75        | \$ 5,764,387.53    |
| FY 2063               | 10.00 Closure 13 | \$ 662,146.93        | \$ 6,621,469.34    |
| FY 2071               | 10.00 Closure 14 | \$ 775,810.67        | \$ 7,758,106.67    |
| FY 2076               | 9.90 Closure 15  | \$ 856,557.66        | \$ 8,479,920.88    |

# APPENDIX C

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY  
MATERIALS MANAGEMENT FACILITY  
CLOSURE/POST-CLOSURE PROJECTIONS  
AS OF JUNE 30, 2021

| <u>FYE</u> |                                            | <u>CLOSURE<br/>RESERVE</u> | <u>P.CLOSURE<br/>RESERVE</u> |
|------------|--------------------------------------------|----------------------------|------------------------------|
|            | BALANCE 6/30/2021                          | \$ 8,335,371.00            | \$ 7,380,222.00              |
|            | TIP FEES                                   | \$ 464,062.50              | \$ -                         |
|            | CONSTRUCTION COSTS - BALANCE OF CLOSURE IV | \$ (1,038,748.00)          | \$ -                         |
|            | TRANSFER DEC FINANCIAL ASSURANCE (JULY)    | \$ 2,200,000.00            | \$ -                         |
|            | <b>TRANSFER FROM CAPITAL RESERVE</b>       | <b>\$ 6,340,696.00</b>     |                              |
|            | INTEREST INCOME                            | \$ 147,283.25              | \$ 118,821.57                |
| 2022       | PROJECTED BALANCE                          | \$ 16,448,664.75           | \$ 7,499,043.57              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS                         | \$ -                       | \$ -                         |
|            | INTEREST INCOME                            | \$ 271,162.88              | \$ 120,734.60                |
| 2023       | PROJECTED BALANCE                          | \$ 17,507,327.63           | \$ 7,619,778.18              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS                         | \$ -                       | \$ -                         |
|            | INTEREST INCOME                            | \$ 288,207.35              | \$ 122,678.43                |
| 2024       | PROJECTED BALANCE                          | \$ 18,583,034.98           | \$ 7,742,456.60              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS                         | \$ -                       | \$ -                         |
|            | INTEREST INCOME                            | \$ 305,526.24              | \$ 124,653.55                |
| 2025       | PROJECTED BALANCE                          | \$ 19,676,061.22           | \$ 7,867,110.16              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS - Closure 5             | \$ (4,773,525.83)          | \$ -                         |
|            | INTEREST INCOME                            | \$ 284,697.08              | \$ 126,660.47                |
| 2026       | PROJECTED BALANCE                          | \$ 15,974,732.47           | \$ 7,993,770.63              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS                         | \$ -                       | \$ -                         |
|            | INTEREST INCOME                            | \$ 263,532.57              | \$ 128,699.71                |
| 2027       | PROJECTED BALANCE                          | \$ 17,025,765.04           | \$ 8,122,470.34              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS - Closure 6             | \$ (5,184,896.82)          | \$ -                         |
|            | INTEREST INCOME                            | \$ 238,715.77              | \$ 130,771.77                |
| 2028       | PROJECTED BALANCE                          | \$ 12,867,083.99           | \$ 8,253,242.11              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS                         | \$ -                       | \$ -                         |
|            | INTEREST INCOME                            | \$ 213,499.43              | \$ 132,877.20                |
| 2029       | PROJECTED BALANCE                          | \$ 13,868,083.42           | \$ 8,386,119.31              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS                         | \$ -                       | \$ -                         |
|            | INTEREST INCOME                            | \$ 229,615.52              | \$ 135,016.52                |
| 2030       | PROJECTED BALANCE                          | \$ 14,885,198.93           | \$ 8,521,135.83              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS - Closure 7             | \$ (2,810,857.72)          | \$ -                         |
|            | INTEREST INCOME                            | \$ 223,363.67              | \$ 137,190.29                |
| 2031       | PROJECTED BALANCE                          | \$ 13,085,204.89           | \$ 8,658,326.11              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS                         | \$ -                       | \$ -                         |
|            | INTEREST INCOME                            | \$ 217,011.17              | \$ 139,399.05                |
| 2032       | PROJECTED BALANCE                          | \$ 14,089,716.06           | \$ 8,797,725.16              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |
|            | CONSTRUCTION COSTS                         | \$ -                       | \$ -                         |
|            | INTEREST INCOME                            | \$ 233,183.80              | \$ 141,643.38                |
| 2033       | PROJECTED BALANCE                          | \$ 15,110,399.86           | \$ 8,939,368.54              |
|            | TIP FEES                                   | \$ 787,500.00              | \$ -                         |

## APPENDIX C

|      |                                        |    |                |    |               |
|------|----------------------------------------|----|----------------|----|---------------|
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 249,616.81     | \$ | 143,923.83    |
| 2034 | PROJECTED BALANCE                      | \$ | 16,147,516.68  | \$ | 9,083,292.37  |
|      | TIP FEES                               | \$ | 787,500.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 266,314.39     | \$ | 146,241.01    |
| 2035 | PROJECTED BALANCE                      | \$ | 17,201,331.07  | \$ | 9,229,533.38  |
|      | TIP FEES                               | \$ | 787,500.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | DEC GRANT REPAYMENT (RES #2017-10-101) | \$ | (948,250.00)   | \$ | -             |
|      | CAP REMOVAL OF OLD LANDFILL            | \$ | (446,800.00)   | \$ | -             |
|      | INTEREST INCOME                        | \$ | 272,050.65     | \$ | 148,595.49    |
| 2036 | PROJECTED BALANCE                      | \$ | 16,865,831.72  | \$ | 9,378,128.87  |
|      | TIP FEES                               | \$ | 787,500.00     | \$ | -             |
|      | CONSTRUCTION COSTS - Closure 8         | \$ | (3,956,852.91) | \$ | -             |
|      | INTEREST INCOME                        | \$ | 246,026.60     | \$ | 150,987.87    |
| 2037 | PROJECTED BALANCE                      | \$ | 13,942,505.41  | \$ | 9,529,116.74  |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 229,763.19     | \$ | 153,418.78    |
| 2038 | PROJECTED BALANCE                      | \$ | 14,829,268.59  | \$ | 9,682,535.52  |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 244,040.07     | \$ | 155,888.82    |
| 2039 | PROJECTED BALANCE                      | \$ | 15,730,308.67  | \$ | 9,838,424.34  |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 258,546.82     | \$ | 158,398.63    |
| 2040 | PROJECTED BALANCE                      | \$ | 16,645,855.49  | \$ | 9,996,822.98  |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 273,287.12     | \$ | 160,948.85    |
| 2041 | PROJECTED BALANCE                      | \$ | 17,576,142.61  | \$ | 10,157,771.83 |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 288,264.75     | \$ | 163,540.13    |
| 2042 | PROJECTED BALANCE                      | \$ | 18,521,407.36  | \$ | 10,321,311.95 |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS - Closure 9         | \$ | (4,456,059.05) | \$ | -             |
|      | INTEREST INCOME                        | \$ | 267,612.23     | \$ | 166,173.12    |
| 2043 | PROJECTED BALANCE                      | \$ | 14,989,960.54  | \$ | 10,487,485.08 |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 246,627.21     | \$ | 168,848.51    |
| 2044 | PROJECTED BALANCE                      | \$ | 15,893,587.75  | \$ | 10,656,333.58 |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 261,175.61     | \$ | 171,566.97    |
| 2045 | PROJECTED BALANCE                      | \$ | 16,811,763.37  | \$ | 10,827,900.56 |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 275,958.24     | \$ | 174,329.20    |
| 2046 | PROJECTED BALANCE                      | \$ | 17,744,721.61  | \$ | 11,002,229.75 |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS - Closure 10        | \$ | (4,823,381.62) | \$ | -             |
|      | INTEREST INCOME                        | \$ | 252,150.65     | \$ | 177,135.90    |
| 2047 | PROJECTED BALANCE                      | \$ | 13,830,490.63  | \$ | 11,179,365.65 |
|      | TIP FEES                               | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS                     | \$ | -              | \$ | -             |
|      | INTEREST INCOME                        | \$ | 227,959.75     | \$ | 179,987.79    |

## APPENDIX C

|      |                                 |    |                |    |               |
|------|---------------------------------|----|----------------|----|---------------|
| 2048 | PROJECTED BALANCE               | \$ | 14,715,450.38  | \$ | 11,359,353.44 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 242,207.60     | \$ | 182,885.59    |
| 2049 | PROJECTED BALANCE               | \$ | 15,614,657.98  | \$ | 11,542,239.03 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 256,684.84     | \$ | 185,830.05    |
| 2050 | PROJECTED BALANCE               | \$ | 16,528,342.82  | \$ | 11,728,069.08 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS - Closure 11 | \$ | (5,220,983.39) | \$ | -             |
|      | INTEREST INCOME                 | \$ | 229,366.25     | \$ | 188,821.91    |
| 2051 | PROJECTED BALANCE               | \$ | 12,193,725.69  | \$ | 11,916,890.99 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 201,607.83     | \$ | 191,861.94    |
| 2052 | PROJECTED BALANCE               | \$ | 13,052,333.52  | \$ | 12,108,752.94 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 215,431.42     | \$ | 194,950.92    |
| 2053 | PROJECTED BALANCE               | \$ | 13,924,764.94  | \$ | 12,303,703.86 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 229,477.57     | \$ | 198,089.63    |
| 2054 | PROJECTED BALANCE               | \$ | 14,811,242.50  | \$ | 12,501,793.49 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 243,749.85     | \$ | 201,278.88    |
| 2055 | PROJECTED BALANCE               | \$ | 15,711,992.36  | \$ | 12,703,072.37 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS - Closure 12 | \$ | (5,764,387.53) | \$ | -             |
|      | INTEREST INCOME                 | \$ | 211,848.61     | \$ | 204,519.47    |
| 2056 | PROJECTED BALANCE               | \$ | 10,816,453.43  | \$ | 12,907,591.83 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 179,433.75     | \$ | 207,812.23    |
| 2057 | PROJECTED BALANCE               | \$ | 11,652,887.18  | \$ | 13,115,404.06 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 192,900.33     | \$ | 211,158.01    |
| 2058 | PROJECTED BALANCE               | \$ | 12,502,787.52  | \$ | 13,326,562.06 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 206,583.73     | \$ | 214,557.65    |
| 2059 | PROJECTED BALANCE               | \$ | 13,366,371.25  | \$ | 13,541,119.71 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 220,487.43     | \$ | 218,012.03    |
| 2060 | PROJECTED BALANCE               | \$ | 14,243,858.67  | \$ | 13,759,131.74 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 234,614.97     | \$ | 221,522.02    |
| 2061 | PROJECTED BALANCE               | \$ | 15,135,473.65  | \$ | 13,980,653.76 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS              | \$ | -              | \$ | -             |
|      | INTEREST INCOME                 | \$ | 248,969.98     | \$ | 225,088.53    |
| 2062 | PROJECTED BALANCE               | \$ | 16,041,443.62  | \$ | 14,205,742.29 |
|      | TIP FEES                        | \$ | 657,000.00     | \$ | -             |
|      | CONSTRUCTION COSTS - Closure 13 | \$ | (6,621,469.34) | \$ | -             |
|      | INTEREST INCOME                 | \$ | 210,253.26     | \$ | 228,712.45    |

## APPENDIX C

|                                               |                                 |                      |                         |
|-----------------------------------------------|---------------------------------|----------------------|-------------------------|
| 2063                                          | PROJECTED BALANCE               | \$ 10,287,227.54     | \$ 14,434,454.74        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 170,913.21</u> | <u>\$ 232,394.72</u>    |
| 2064                                          | PROJECTED BALANCE               | \$ 11,115,140.76     | \$ 14,666,849.46        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 184,242.62</u> | <u>\$ 236,136.28</u>    |
| 2065                                          | PROJECTED BALANCE               | \$ 11,956,383.37     | \$ 14,902,985.74        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 197,786.62</u> | <u>\$ 239,938.07</u>    |
| 2066                                          | PROJECTED BALANCE               | \$ 12,811,170.00     | \$ 15,142,923.81        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 211,548.69</u> | <u>\$ 243,801.07</u>    |
| 2067                                          | PROJECTED BALANCE               | \$ 13,679,718.68     | \$ 15,386,724.88        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 225,532.32</u> | <u>\$ 247,726.27</u>    |
| 2068                                          | PROJECTED BALANCE               | \$ 14,562,251.00     | \$ 15,634,451.15        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 239,741.09</u> | <u>\$ 251,714.66</u>    |
| 2069                                          | PROJECTED BALANCE               | \$ 15,458,992.09     | \$ 15,886,165.81        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 254,178.62</u> | <u>\$ 255,767.27</u>    |
| 2070                                          | PROJECTED BALANCE               | \$ 16,370,170.72     | \$ 16,141,933.08        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS - Closure 14 | \$ (7,758,106.67)    | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 206,395.84</u> | <u>\$ 259,885.12</u>    |
| 2071                                          | PROJECTED BALANCE               | \$ 9,475,459.88      | \$ 16,401,818.21        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 157,843.75</u> | <u>\$ 264,069.27</u>    |
| 2072                                          | PROJECTED BALANCE               | \$ 10,290,303.64     | \$ 16,665,887.48        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 170,962.74</u> | <u>\$ 268,320.79</u>    |
| 2073                                          | PROJECTED BALANCE               | \$ 11,118,266.38     | \$ 16,934,208.27        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 184,292.94</u> | <u>\$ 272,640.75</u>    |
| 2074                                          | PROJECTED BALANCE               | \$ 11,959,559.32     | \$ 17,206,849.02        |
|                                               | TIP FEES                        | \$ 657,000.00        | \$ -                    |
|                                               | CONSTRUCTION COSTS              | \$ -                 | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 197,837.75</u> | <u>\$ 277,030.27</u>    |
| 2075                                          | PROJECTED BALANCE               | \$ 12,814,397.07     | \$ 17,483,879.29        |
|                                               | TIP FEES                        | \$ -                 | \$ -                    |
|                                               | CONSTRUCTION COSTS - Closure 15 | \$ (8,479,920.88)    | \$ -                    |
|                                               | INTEREST INCOME                 | <u>\$ 138,048.43</u> | <u>\$ 281,490.46</u>    |
| 2076                                          | PROJECTED BALANCE               | \$ 4,472,524.62      | \$ 16,141,933.08        |
| Transfer Balance from Closure to Post Closure |                                 | \$ (4,472,524.62)    | \$ 4,472,524.62         |
| Balance after Transfer                        |                                 | <u>\$ 0.00</u>       | <u>\$ 20,614,457.70</u> |
| REQUIRED POST CLOSURE RESERVE BALANCE         |                                 |                      | \$ (19,912,742.14)      |
| POST CLOSURE SURPLUS                          |                                 |                      | <u>\$ 701,715.56</u>    |

APPENDIX D

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY  
 MATERIALS MANAGEMENT FACILITY  
 CAPITAL RESERVE/WETLANDS MITIGATION RESERVE  
 AS OF JUNE 30, 2021

ASSUMPTIONS:

1.56% INTEREST RATE/YEAR ON INVESTMENTS (Return on Current Holdings)  
 2.00% INFLATION RATE PER YEAR (11 Year Average CPI Change is 1.57%)  
 225,000 INCREASED TONNAGE/YEAR

|    |           |                                                            |
|----|-----------|------------------------------------------------------------|
| \$ | 8,747,941 | CAPITAL RESERVE BALANCE; June 30, 2021                     |
| \$ | -         | ASSUMED TIP FEE CONTRIBUTION - CAPITAL RESERVE             |
| \$ | 1,316,675 | WETLANDS MITIGATION RESERVE BALANCE; June 30, 2021         |
| \$ | -         | ASSUMED TIP FEE CONTRIBUTION - WETLANDS MITIGATION RESERVE |

CAPITAL COSTS:

|      | CAPITAL | WETLANDS<br>MITIGATION |
|------|---------|------------------------|
| 2022 | \$ -    | \$ -                   |
| 2023 | \$ -    | \$ -                   |
| 2024 | \$ -    | \$ -                   |
| 2025 | \$ -    | \$ -                   |

| DATE      |                             | CAPITAL<br>RESERVE | WETLANDS<br>MITIGATION<br>RESERVE |
|-----------|-----------------------------|--------------------|-----------------------------------|
| 30-Jun-21 | RESERVE BALANCE             | \$ 8,747,941       | \$ 1,316,675                      |
|           | CAPITAL PROJECTS AUTHORIZED | \$ (2,168,431)     | \$ -                              |
|           | TIP FEES                    | \$ -               | \$ -                              |
|           | COUNTY CAPITAL              | \$ (238,814)       | \$ -                              |
|           | TRANSFER TO CLOSURE RESERVE | \$ (6,340,696)     | \$ -                              |
|           | TRANSFER TO LINER RESERVE   | \$ -               | \$ (1,000,000)                    |
|           | INTEREST INCOME             | \$ -               | \$ 3,705                          |
| 31-Mar-22 | PROJECTED BALANCE           | \$ -               | \$ 320,380                        |
|           | CAPITAL PROJECTS            | \$ -               | \$ -                              |
|           | TIP FEES                    | \$ -               | \$ -                              |
|           | INTEREST INCOME             | \$ -               | \$ 4,998                          |
| 31-Mar-23 | PROJECTED BALANCE           | \$ -               | \$ 325,378                        |
|           | CAPITAL PROJECTS            | \$ -               | \$ -                              |
|           | TIP FEES                    | \$ -               | \$ -                              |
|           | INTEREST INCOME             | \$ -               | \$ 5,076                          |
| 31-Mar-24 | PROJECTED BALANCE           | \$ -               | \$ 330,454                        |
|           | CAPITAL PROJECTS            | \$ -               | \$ -                              |
|           | TIP FEES                    | \$ -               | \$ -                              |
|           | INTEREST INCOME             | \$ -               | \$ 5,155                          |
| 31-Mar-25 | PROJECTED BALANCE           | \$ -               | \$ 335,609                        |

## APPENDIX E

### DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY SOLID WASTE MANAGEMENT FACILITY LINER EXTENSION PROJECTIONS AS OF JUNE 30, 2021

**ASSUMPTIONS:**

|    |                                                                  |                  |
|----|------------------------------------------------------------------|------------------|
|    | 2.00% INTEREST RATE/YEAR ON INVESTMENTS                          |                  |
|    | 1.57% INFLATION RATE PER YEAR (11 Year Average CPI Change 1.57%) |                  |
| \$ | 1,120,460 CELL CONSTRUCTION COSTS/ACRE                           |                  |
|    | 225,000 TONNAGE/YEAR                                             |                  |
| \$ | 7,000,000 LINER EXTENSION RESERVE BALANCE; June 30, 2021         |                  |
| \$ | 6.00 ASSUMED TIP FEE CONTRIBUTION                                | FY 2023 -FY 2029 |
| \$ | 10.00 ASSUMED TIP FEE CONTRIBUTION                               | FY 2030 -FY 2039 |
| \$ | 13.00 ASSUMED TIP FEE CONTRIBUTION                               | FY 2040 -FY 2049 |
| \$ | 7.50 ASSUMED TIP FEE CONTRIBUTION                                | FY 2050 -FY 2059 |
| \$ | 5.00 ASSUMED TIP FEE CONTRIBUTION                                | FY 2060 -FY 20xx |

**CONSTRUCTION SCHEDULE**

| DATE FY | CELL #  | ACRES | EST. CONSTRUCTION COSTS |
|---------|---------|-------|-------------------------|
| 2025    | Cell 14 | 7.17  | \$ 8,418,057            |
| 2029    | Cell 15 | 9.59  | \$ 11,983,209           |
| 2035    | Cell 16 | 8.24  | \$ 11,305,101           |
| 2040    | Cell 17 | 7.57  | \$ 11,227,172           |
| 2044    | Cell 18 | 10.03 | \$ 15,832,053           |
| 2052    | Cell 19 | 11.91 | \$ 21,294,708           |
| 2064    | Cell 20 | 9.16  | \$ 19,744,259           |

|  | DATE      |                                                  | LINER<br>EXTENSION<br>RESERVE |
|--|-----------|--------------------------------------------------|-------------------------------|
|  | 30-Jun-21 | RESERVE BALANCE                                  | \$ 7,000,000                  |
|  |           | TRANSFER FROM WETLANDS RESERVE                   | \$ 1,000,000                  |
|  |           | TRANSFER TO LINER FROM ADMIN (DUE TO/FROM ADMIN) | \$ 2,300,000                  |
|  |           | INTEREST INCOME                                  | \$ 177,250                    |
|  | 31-Mar-22 | PROJECTED BALANCE                                | \$ 10,477,250                 |
|  |           | CAPITAL COSTS                                    | \$ -                          |
|  |           | TIP FEES                                         | \$ 1,350,000                  |
|  |           | INTEREST INCOME                                  | \$ 223,045                    |
|  | 31-Mar-23 | PROJECTED BALANCE                                | \$ 12,050,295                 |
|  |           | CAPITAL COSTS                                    | \$ -                          |
|  |           | TIP FEES                                         | \$ 1,350,000                  |
|  |           | INTEREST INCOME                                  | \$ 254,506                    |
|  | 31-Mar-24 | PROJECTED BALANCE                                | \$ 13,654,801                 |
|  |           | CAPITAL COSTS - CELL 14                          | \$ (8,418,057)                |
|  |           | TIP FEES                                         | \$ 1,350,000                  |
|  |           | INTEREST INCOME                                  | \$ 118,235                    |
|  | 31-Mar-25 | PROJECTED BALANCE                                | \$ 6,704,979                  |
|  |           | CONST COST                                       | \$ -                          |
|  |           | TIP FEES                                         | \$ 1,350,000                  |
|  |           | INTEREST INCOME                                  | \$ 147,600                    |

## APPENDIX E

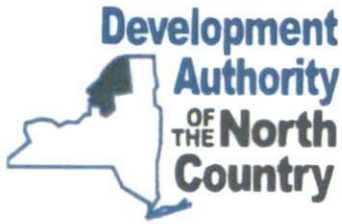
|           |                      |                   |
|-----------|----------------------|-------------------|
| 31-Mar-26 | PROJECTED BALANCE    | \$ 8,202,578      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,350,000      |
|           | INTEREST INCOME      | <u>\$ 177,552</u> |
| 31-Mar-27 | PROJECTED BALANCE    | \$ 9,730,130      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,350,000      |
|           | INTEREST INCOME      | <u>\$ 208,103</u> |
| 31-Mar-28 | PROJECTED BALANCE    | \$ 11,288,232     |
|           | CONST COST - CELL 15 | \$ (11,983,209)   |
|           | TIP FEES             | \$ 1,350,000      |
|           | INTEREST INCOME      | <u>\$ (400)</u>   |
| 31-Mar-29 | PROJECTED BALANCE    | \$ 654,624        |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 35,592</u>  |
| 31-Mar-30 | PROJECTED BALANCE    | \$ 2,940,216      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 81,304</u>  |
| 31-Mar-31 | PROJECTED BALANCE    | \$ 5,271,521      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 127,930</u> |
| 31-Mar-32 | PROJECTED BALANCE    | \$ 7,649,451      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 175,489</u> |
| 31-Mar-33 | PROJECTED BALANCE    | \$ 10,074,940     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 223,999</u> |
| 31-Mar-34 | PROJECTED BALANCE    | \$ 12,548,939     |
|           | CONST COST - CELL 16 | \$ (11,305,101)   |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 47,377</u>  |
| 31-Mar-35 | PROJECTED BALANCE    | \$ 3,541,215      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 93,324</u>  |
| 31-Mar-36 | PROJECTED BALANCE    | \$ 5,884,539      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 140,191</u> |
| 31-Mar-37 | PROJECTED BALANCE    | \$ 8,274,730      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 187,995</u> |
| 31-Mar-38 | PROJECTED BALANCE    | \$ 10,712,724     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,250,000      |
|           | INTEREST INCOME      | <u>\$ 236,754</u> |

## APPENDIX E

|           |                      |                   |
|-----------|----------------------|-------------------|
| 31-Mar-39 | PROJECTED BALANCE    | \$ 13,199,479     |
|           | CONST COST - CELL 17 | \$ (11,227,172)   |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 68,696</u>  |
| 31-Mar-40 | PROJECTED BALANCE    | \$ 4,966,003      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 128,570</u> |
| 31-Mar-41 | PROJECTED BALANCE    | \$ 8,019,573      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 189,641</u> |
| 31-Mar-42 | PROJECTED BALANCE    | \$ 11,134,214     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 251,934</u> |
| 31-Mar-43 | PROJECTED BALANCE    | \$ 14,311,149     |
|           | CONST COST - CELL 18 | \$ (15,832,053)   |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ (1,168)</u> |
| 31-Mar-44 | PROJECTED BALANCE    | \$ 1,402,927      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 57,309</u>  |
| 31-Mar-45 | PROJECTED BALANCE    | \$ 4,385,236      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 116,955</u> |
| 31-Mar-46 | PROJECTED BALANCE    | \$ 7,427,190      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 177,794</u> |
| 31-Mar-47 | PROJECTED BALANCE    | \$ 10,529,984     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 239,850</u> |
| 31-Mar-48 | PROJECTED BALANCE    | \$ 13,694,834     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 2,925,000      |
|           | INTEREST INCOME      | <u>\$ 303,147</u> |
| 31-Mar-49 | PROJECTED BALANCE    | \$ 16,922,981     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 355,335</u> |
| 31-Mar-50 | PROJECTED BALANCE    | \$ 18,965,815     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 396,191</u> |
| 31-Mar-51 | PROJECTED BALANCE    | \$ 21,049,506     |
|           | CONST COST - CELL 19 | \$ (21,294,708)   |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 11,971</u>  |

## APPENDIX E

|           |                      |                   |
|-----------|----------------------|-------------------|
| 31-Mar-52 | PROJECTED BALANCE    | \$ 1,454,269      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 45,960</u>  |
| 31-Mar-53 | PROJECTED BALANCE    | \$ 3,187,730      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 80,630</u>  |
| 31-Mar-54 | PROJECTED BALANCE    | \$ 4,955,859      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 115,992</u> |
| 31-Mar-55 | PROJECTED BALANCE    | \$ 6,759,351      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 152,062</u> |
| 31-Mar-56 | PROJECTED BALANCE    | \$ 8,598,913      |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 188,853</u> |
| 31-Mar-57 | PROJECTED BALANCE    | \$ 10,475,267     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 226,380</u> |
| 31-Mar-58 | PROJECTED BALANCE    | \$ 12,389,147     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,687,500      |
|           | INTEREST INCOME      | <u>\$ 264,658</u> |
| 31-Mar-59 | PROJECTED BALANCE    | \$ 14,341,305     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,125,000      |
|           | INTEREST INCOME      | <u>\$ 298,076</u> |
| 31-Mar-60 | PROJECTED BALANCE    | \$ 15,764,381     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,125,000      |
|           | INTEREST INCOME      | <u>\$ 326,538</u> |
| 31-Mar-61 | PROJECTED BALANCE    | \$ 17,215,919     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,125,000      |
|           | INTEREST INCOME      | <u>\$ 355,568</u> |
| 31-Mar-62 | PROJECTED BALANCE    | \$ 18,696,487     |
|           | CONST COST           | \$ -              |
|           | TIP FEES             | \$ 1,125,000      |
|           | INTEREST INCOME      | <u>\$ 385,180</u> |
| 31-Mar-63 | PROJECTED BALANCE    | \$ 20,206,667     |
|           | CONST COST - CELL 20 | \$ (19,744,259)   |
|           | TIP FEES             | \$ -              |
|           | INTEREST INCOME      | <u>\$ 9,248</u>   |
| 31-Mar-64 | PROJECTED BALANCE    | \$ 471,656        |



**Board Resolution No. 2021-08-107**  
**August 26, 2021**

**AMENDMENT**  
**FISCAL YEAR 2021-2022 CAPITAL PROJECT**  
**MAIN FLARE SITING AND SIZING**  
**MATERIALS MANAGEMENT DIVISION**

Whereas, the Development Authority of the North Country adopted a capital project budget and schedule for the Materials Management Division for fiscal year 2021-2022 pursuant to **Resolution No. 2021-02-41**, and

Whereas, the approved budget contained certain capital projects set forth on the capital projects' schedule attached as Appendix B, and

Whereas, the Main Flare Siting and Sizing project included a budget of \$7,500 for preliminary engineering in fiscal year 2021-2022 and a budget of \$350,000 for design, bidding and construction in fiscal year 2022-2023, and

Whereas, upon further review of the planned sequencing for waste placement in the new landfill cells constructed as part of the Southern Expansion and a condition assessment of the existing equipment, the Authority and its engineers have determined that the most efficient way to proceed with this capital project is to make minor repairs to the equipment in the coming fiscal year and complete the Main Flare Siting and Sizing capital project in conjunction with the installation of landfill gas collection infrastructure, and

Whereas, given projected waste volumes and remaining air space in the existing landfill, it is anticipated that landfill gas infrastructure will not be needed until fiscal year 2024-2025 or beyond, and

Whereas, the Material Management Fiscal Year 2021-2022 capital project schedule, Appendix B, has been updated to reflect this change and is attached hereto.

Now, therefore be it

**RESOLVED**, that the Fiscal Year 2021-2022 Materials Management capital project plan, as set forth in Appendix B, is hereby approved, with the stated cost thereof to be charged against the indicated reserves, and the Executive Director is hereby authorized and directed to undertake and pay for such projects, including contracting therefore on such terms and conditions as he shall determine.

Motion by: A. Calligaris  
Seconded by: D. Mastascusa

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

#### DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

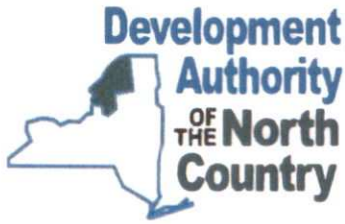
I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-107 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.



Frederick J. Carter  
Board Chairman

APPENDIX B  
MATERIALS MANAGEMENT FACILITY CAPITAL PROJECTS

| Project Number   | Project Description                                           | Fund | Budget FYE 2022     | Budget FYE 2023     | Budget FYE 2024     | Budget FYE 2025      | Budget FYE 2026     |
|------------------|---------------------------------------------------------------|------|---------------------|---------------------|---------------------|----------------------|---------------------|
| 20187            | O&M Building Door Replacement                                 | R    | \$ 40,000           |                     |                     |                      |                     |
| 20188            | O&M Building Roof Assessment & Replacement                    | R    | \$ 180,000          |                     |                     |                      |                     |
| 20189            | Main Flare Siting and Sizing                                  | R    | <del>\$ 7,500</del> | \$ 350,000          |                     | \$ 7,500             | \$ 350,000          |
| 20190            | LFG Wellfield Expansion Project                               | LGR  | \$ 300,000          |                     |                     | \$ 200,000           |                     |
| 20191            | Equipment: Sewer Jet/Vacuum Truck                             | R    | \$ 460,000          |                     |                     |                      |                     |
| 20192            | Waste Heat Recovery Report/Study                              | R    | \$ 30,000           |                     |                     |                      |                     |
|                  | RTS Material Recovery Facility or Move                        | TBD  |                     |                     |                     |                      |                     |
|                  | Equipment: Waste Dozer                                        | R    |                     | \$ 550,000          | \$ 600,000          |                      |                     |
|                  | O&M Building Parking Lot Paving                               | R    |                     | \$ 200,000          |                     |                      |                     |
|                  | Equipment: Hydraulic Excavator                                | R    |                     | \$ 400,000          |                     | \$ 475,000           |                     |
|                  | Equipment: Leachate Tank Trailer                              | R    |                     | \$ 90,000           | \$ 95,000           | \$ 100,000           | \$ 105,000          |
|                  | Equipment: Articulated Hauler                                 | R    |                     |                     | \$ 550,000          |                      | \$ 625,000          |
|                  | Closure V Phase 1 & 2                                         | C    |                     |                     | \$ 500,000          | \$ 5,000,000         |                     |
|                  | Design and Construction for Cell 14                           | LR   |                     |                     | \$ 500,000          | \$ 7,500,000         |                     |
|                  | Equipment: Landfill Compactor                                 | R    |                     |                     | \$ 650,000          |                      |                     |
|                  | On-site Leachate Treatment - Planning & Development           | R    |                     |                     | \$ 750,000          |                      |                     |
|                  | Equipment: Leachate Truck Tractor                             | R    |                     |                     |                     | \$ 170,000           | \$ 180,000          |
|                  | Closure VI (Phase 1: Design & Bidding, Phase 2: Construction) | C    |                     |                     |                     |                      | \$ 600,000          |
|                  |                                                               |      |                     |                     |                     |                      |                     |
|                  |                                                               |      |                     |                     |                     |                      |                     |
| <b>TOTAL MMF</b> |                                                               |      | <b>\$ 1,010,000</b> | <b>\$ 1,240,000</b> | <b>\$ 3,645,000</b> | <b>\$ 13,452,500</b> | <b>\$ 1,860,000</b> |



**Board Resolution No. 2021-08-108**  
**August 26, 2021**

**AMENDMENT**  
**FISCAL YEAR 2021-2022 OPERATING BUDGET**  
**MATERIALS MANAGEMENT DIVISION**

Whereas, the Development Authority of the North Country adopted an Operating Budget for the Materials Management Division for FY 2022 pursuant to **Resolution No. 2021-02-41**, and

Whereas, the Materials Management Division made various operational changes that reduced revenue by \$511,500 and expenditures by \$657,080 resulting in a saving of \$145,580, and

Whereas, general ledger account 4050 "RTS Revenue" decreased from \$476,000 to \$104,500 as the Authority is not paying the cost to dispose of single stream recyclables at a MRF as the counties pay such costs directly. Further, the Authority commenced charging St. Lawrence County a hauling fee of \$22 per ton, and

Whereas, general ledger account 4060 "Recycling Revenue – Tires" and general ledger account 6021 "Regional Tire Recycling Expense" were both decreased from \$140,000 to \$0 as the counties are paying for the cost of recycling tires directly reducing administrative overhead, and

Whereas, general ledger account 6329 "RTS Disposal Costs" decreased from \$476,000 to \$0 as the Authority is not paying the cost to dispose of single stream recyclables at a MRF as the counties pay such costs directly, and

Whereas, general ledger account 6330 "RTS Contract Hauling" decreased from \$133,000 to \$91,920 as the Authority is not reimbursing Lewis County for hauling single stream recyclables.

Now, upon the recommendation of Executive Management, be it therefore

**RESOLVED**, that the Development Authority of the North Country hereby authorizes the following amendments to the FYE 2022 Materials Management Budget as follows:

| Account # | Account Description       | FYE 22 Approved Budget | FYE 22 Amended Budget | Net Change  |
|-----------|---------------------------|------------------------|-----------------------|-------------|
| 4050      | RTS Revenue               | \$476,000              | \$104,500             | (\$371,500) |
| 4060      | Recycling Revenue - Tires | \$140,000              | \$0                   | (\$140,000) |
| 6329      | RTS Disposal Costs        | \$476,000              | \$0                   | (\$476,000) |
| 6330      | RTS Contract Hauling      | \$133,000              | \$91,920              | (\$41,080)  |
| 6021      | Regional Tire Recycling   | \$140,000              | \$0                   | (\$140,000) |

Motion by: D. Mastascusa  
Seconded by: A. Calligaris

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-108 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.



Frederick J. Carter  
Board Chairman



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**Board Resolution No. 2021-08-109**  
**August 26, 2021**

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**AUTHORIZING THE SALE OF CARBON CREDITS  
MATERIAL MANAGEMENT FACILITY**

Whereas, the Development Authority of the North Country has recently completed the landfill extension capital project located at the Materials Management Facility in Rodman, NY, and

Whereas, the Development Authority of the North Country may be eligible to sell carbon credit offsets associated with the collection of landfill gas coming from the newly completed landfill extension, and

Whereas, the Authority will require the professional services of Environmental Attribute Advisors (EAA), an environmental advisor, to assist in registering through the Climate Action Reserve (CAR) for project approval and listing of carbon credit offsets, as well as advisement in the collection, monitoring and selling processes if approved. EAA's principal, Denise Farrell was actively involved in selling carbon credits on behalf of the Authority from 2009 to 2011 which resulted in \$2,394,144 in revenue, and

Whereas, the initial fee to EAA to submit the Project Listing Agreement and related documents is \$2,000. EAA will be compensated for carbon offset development and placement services at a rate of 10% of each carbon offset sale completed, and

Whereas, the Climate Action Reserve charges \$500 for account set up and \$500 for project submittal, and

Whereas, the Development Authority of the North Country may also be required to pay for engineering services, an independent verifier, and fiscal and legal advisors in order to sell and finalize the carbon credit offsets.

Now, therefore be it

**RESOLVED, that the Executive Director is hereby authorized to act on behalf of the Authority to engage in necessary professional services and pay required fees in order to register and sell carbon credit offsets associated with the landfill extension, and be it further**

**RESOLVED, that the Chief Financial Officer will report the detail of such sales annually to the Authority Board of Directors once sales commence.**

Motion by: D. Mastascusa  
Seconded by: E. Virkler

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-109 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.



Frederick J. Carter  
Board Chairman



**Board Resolution No. 2021-08-110**  
**August 26, 2021**

**AUTHORIZING ACCEPTANCE OF FEASIBILITY STUDY  
MATERIALS RECOVERY FACILITY**

Whereas, pursuant to **Resolutions Nos. 2019-03-26 and 2019-02-05**, the Board of Directors of the Development Authority of the North Country authorized the Materials Management Capital budget of \$1,650,000 to be utilized for the purchase of property and establishment of a Recycling Transfer Station (RTS) to help reduce the costs of processing and transporting recyclables for Authority partners, and

Whereas, pursuant to **Resolutions No. 2021-03-57**, the Board of Directors of the Development Authority of the North Country authorized the Executive Director to utilize \$50,000 of the RTS Capital Budget to complete a Feasibility Study and Preliminary Engineering Report for a Materials Recovery Facility(MRF), and

Whereas, the Development Authority of the North Country conducted a competitive search for the selection of a consulting firm to complete a feasibility study and preliminary engineering report in accordance with the Authority's Procurement Policies, and

Whereas, a staff comprised Evaluation Committee reviewed the three proposals received in response to the Request for Proposal, and determined that SCS Engineers' proposal was most aligned with the goals of the project and the scoring criteria defined in the Request for Proposal, and

Whereas, the Authority executed an Agreement with SCS Engineers for a total cost of \$48,800 to include \$23,400 for the MRF Feasibility Study and \$25,400 for the preliminary engineering report. Per the Agreement, upon completion of the MRF Feasibility Study, the Authority may elect to continue to preliminary engineering if the MRF concept is deemed feasible by the Authority, and

Whereas, upon completion of the Feasibility Study, SCS Engineers concluded that the recyclable volumes in Jefferson, Lewis and St. Lawrence Counties are not sufficient to support the siting and operation of a MRF, and

Whereas, Executive Management have reviewed such study and agree that the current recycling volumes and economic climate are not conducive to the siting and operation of a MRF to serve Jefferson, Lewis and St. Lawrence Counties, and recommend that the Authority not complete the preliminary engineering report, and

Whereas, the Governance Committee has reviewed the MRF Feasibility Study and concur with Executive Management's recommendation.

Now, upon the recommendation of the Governance Committee, therefore be it

**RESOLVED, that the Development Authority of the North Country does hereby authorize the Executive Director to accept the MRF Feasibility Study as prepared by SCS Engineers and elect not to proceed with the MRF Preliminary Engineering Report.**

Motion by: A. MacKinnon  
Seconded by: A. Calligaris

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

#### DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-110 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.



Frederick J. Carter  
Board Chairman



**Board Resolution No. 2021-08-111**  
**August 26, 2021**

**AMENDMENT 1**  
**SEWER SERVICE AGREEMENT**  
**ROUTE 3 SEWER BOARD OF COMMISSIONERS**

Whereas, the Rt. 3 Sewer Board of Commissioners desires to amend its Sewer Service Agreement dated August 13, 2012 with the Development Authority of the North Country, and

Whereas, the Rt. 3 Sewer Board of Commissioners desires to decrease its sewer allocation from an average of 295,000 gallons per day to 225,000 gallons per day, and

Whereas, Amendment 1 to the Sewer Service Agreement has been approved by the Rt. 3 Sewer Board of Commissioners.

Now, therefore be it

**RESOLVED, the Development Authority of the North Country does hereby authorize and direct the Executive Director to enter into Amendment #1 (attached) to the Sewer Service Agreement with the Route 3 Sewer Board of Commissioners.**

Motion by: M. Murray

Seconded by: A. Calligaris

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

**DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY**

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-111 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.

  
Frederick J. Carter  
Board Chairman

ROUTE 3 SEWER CORRIDOR  
SEWER SERVICE AGREEMENT AMENDMENT NO. 1

This sets forth the amendment made as of \_\_\_\_\_, 2021 to: the Sewer Service agreement dated August 13, 2012; and both by and between the Development Authority of the North Country ("Authority") and the Route 3 Sewer Board of Commissioners, acting for and on behalf of the Towns of Champion, LeRay, Pamelaia, Rutland and the Village of Black River

AGREEMENT

1. Section 101 of the 2012 agreement is hereby amended by the following statements:
  - a) The Board's total allocated flow will be set as the combined flow from all the Route 3 districts that are discharging sewage into the Authority's system. The Authority agrees to provide the Board of Commissioners with an average daily capacity of **225,000 gallons per day** for the Route 3 Sewer System.

ALL OF THE ABOVE is established by the signatures of the authority representatives of the parties.

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

By: \_\_\_\_\_  
Carl E. Farone, Jr., Executive Director

Route 3 Board of Commissioners

By: \_\_\_\_\_  
Scott Allen, Chairperson

ACKNOWLEDGEMENTS

STATE OF NEW YORK )  
COUNTY OF JEFFERSON ) s.s.:

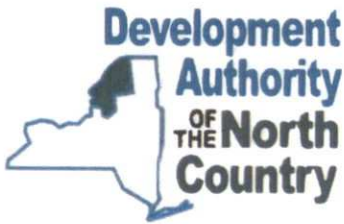
On the \_\_\_\_ day of \_\_\_\_\_ in the year 2021, before me, the undersigned, a Notary Public in and for said state, personally appeared Carl E. Farone, Jr. personally known to me or proved to me on the basis of satisfactory evidence to be the individual whose name is subscribed to the within instrument and acknowledged to me that he executed the same in his capacity , and that by his/her signature on the instrument, the individual or the person upon behalf of which the individual acted, executed the instrument with full authorization to do so.

\_\_\_\_\_  
Notary Public

STATE OF NEW YORK )  
COUNTY OF \_\_\_\_\_ ) s.s.:

On the \_\_\_\_ day of \_\_\_\_\_ in the year 2021, before me, the undersigned, a Notary Public in and for said state, personally appeared Scott Allen, personally known to me or proved to me on the basis of satisfactory evidence to be the individual whose name is subscribed to the within instrument and acknowledged to me that he executed the same in his capacity , and that by his/her signature on the instrument, the individual or the person upon behalf of which the individual acted, executed the instrument with full authorization to do so.

\_\_\_\_\_  
Notary Public



**Board Resolution No. 2021-08-112**  
**August 26, 2021**

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**ECONOMIC DEVELOPMENT FUND**  
**JEFFERSON COUNTY HISTORICAL SOCIETY**  
**LOAN MODIFICATION**

Whereas, **Resolution No. 2019-03-42** approved a loan to the Jefferson County Historical Society in the amount of up to \$125,000 from the Economic Development Fund, and

Whereas, the Authority's loan was matched with similar funding from the Watertown Local Development Corporation, and

Whereas, the funds were provided to bridge grant funds to complete predevelopment work associated with improvements at the facility, and

Whereas, the Historical Society requests to extend the loan for an additional six months while it completes additional predevelopment work, and

Whereas, the Watertown Local Development Corporation has agreed to this extension.

Now, therefore be it

**RESOLVED**, the Development Authority of the North Country does hereby approve the loan modification for Jefferson County Historical Society for an additional six months beginning July 1, 2021 and ending January 1, 2022 and authorizes the Director of Regional Development to execute all necessary documentation.

Motion by: M. Murray  
Seconded by: A. Calligaris

|                         |                             |                          |                         |
|-------------------------|-----------------------------|--------------------------|-------------------------|
| Calligaris - <b>Yes</b> | Hefferon - <b>Yes</b>       | Hunt - <b>Present</b>    | Mastascusa - <b>Yes</b> |
| Carter - <b>Yes</b>     | Henry - <b>Absent</b>       | MacKinnon - <b>Yes</b>   | Murray - <b>Yes</b>     |
| Doheny - <b>Yes</b>     | Hollenbeck - <b>Present</b> | McGrath - <b>Present</b> | Virkler - <b>Yes</b>    |

DEVELOPMENT AUTHORITY OF THE NORTH COUNTRY

I, the undersigned, Chairman of the Board of Directors of the Development Authority of the North Country, do hereby certify that I have compared the foregoing copy of Resolution No. 2021-08-112 of the Development Authority of the North Country with the original adopted by the Development Authority of the North Country at a meeting of said Authority on the 26th day of August, 2021, and that same is a true and correct copy of such resolution. In testimony whereof, I have hereto set my hand this 26th day of August, 2021.



Frederick J. Carter  
Board Chairman